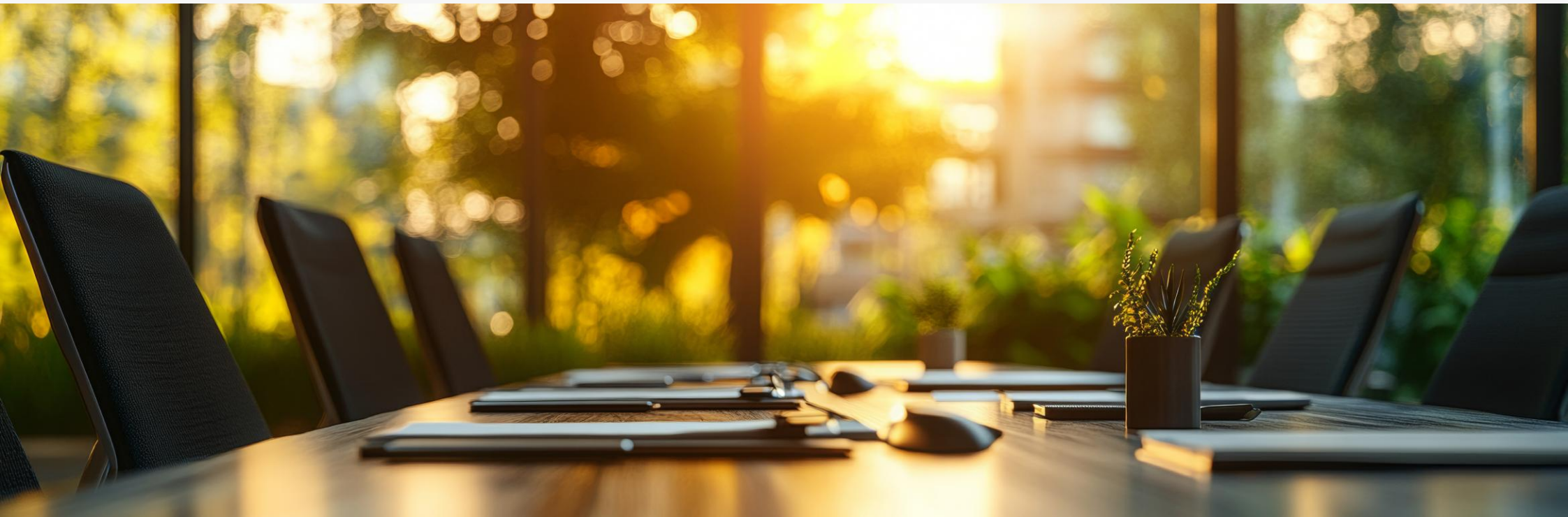


Cybersecurity Board Reporting

—

Wenn sich VR & Management die Hand reichen



Dr. Maya Bundt

- Verwaltungsrätin
 - Valiant
 - APG
 - Baloise
- Cyber Peace Institute
- Swiss Risk Association
- Diverse Cyber Initiativen und Komitees
- 20 Jahre Swiss Re
- BCG
- ETH Umweltnaturwissenschaftlerin



Fester Händedruck?

Oder
Kluft?



Ein Team von passionierten Cyber-Experten zog aus, das Cybersecurity Board Reporting genauer unter die Lupe zu nehmen



Chris Verdonck
Project Initiator
Fellow - Belgien



Maya Bundt
Fellow – Schweiz



Tommy Viljoen
Fellow – Australien

In Zusammenarbeit mit:



- International Centre for Corporate Governance, St. Gallen, Switzerland
- National Cybersecurity Centre of Belgium (CCB)

Daten wurden in Interviews und von anonymisierten Reports gesammelt



Datensammlung

August 2024-Januar 2025 in Australien, Belgien und in der Schweiz



Interviews

Mit erfahrenen VRs aus 67 grossen Unternehmen



Analyse

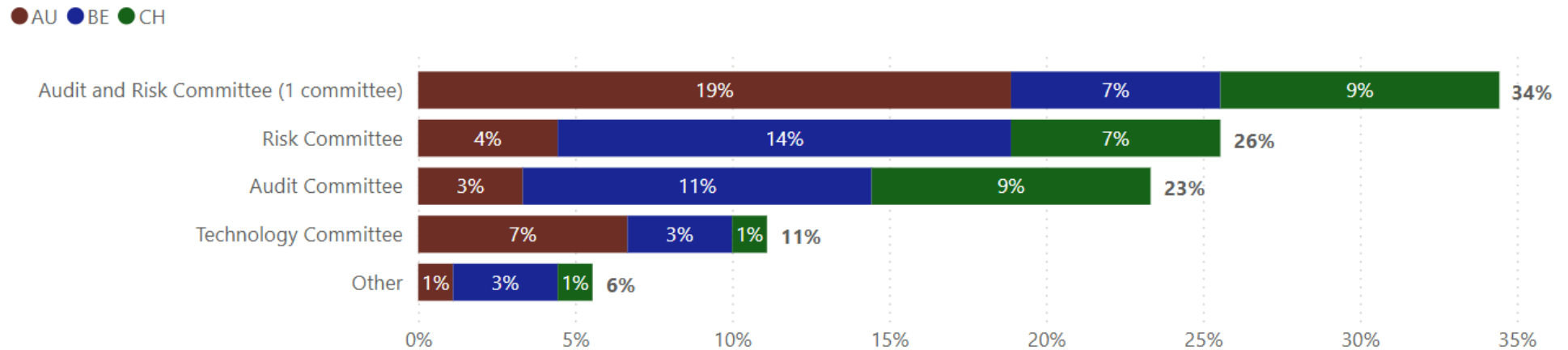
Von 37 anonymisierten Cybersecurity Board Reports



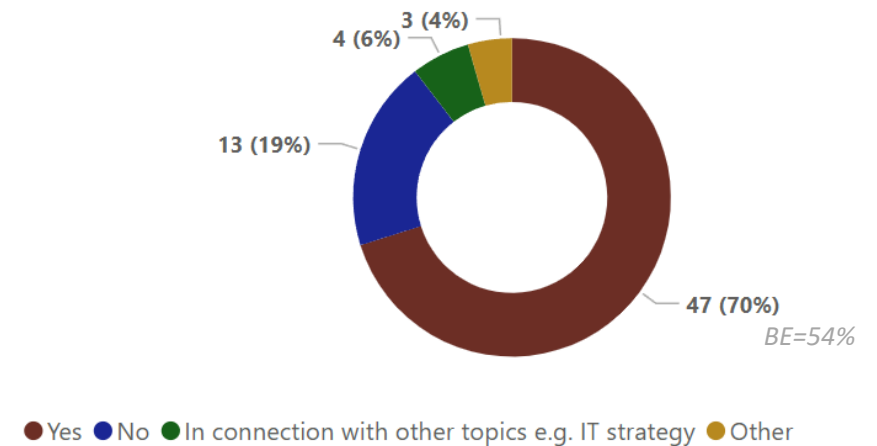


In allen Verwaltungsräten wird Cybersecurity diskutiert – manchmal aber nur in einem Komitee...

Cybersecurity is Discussed in the Committee

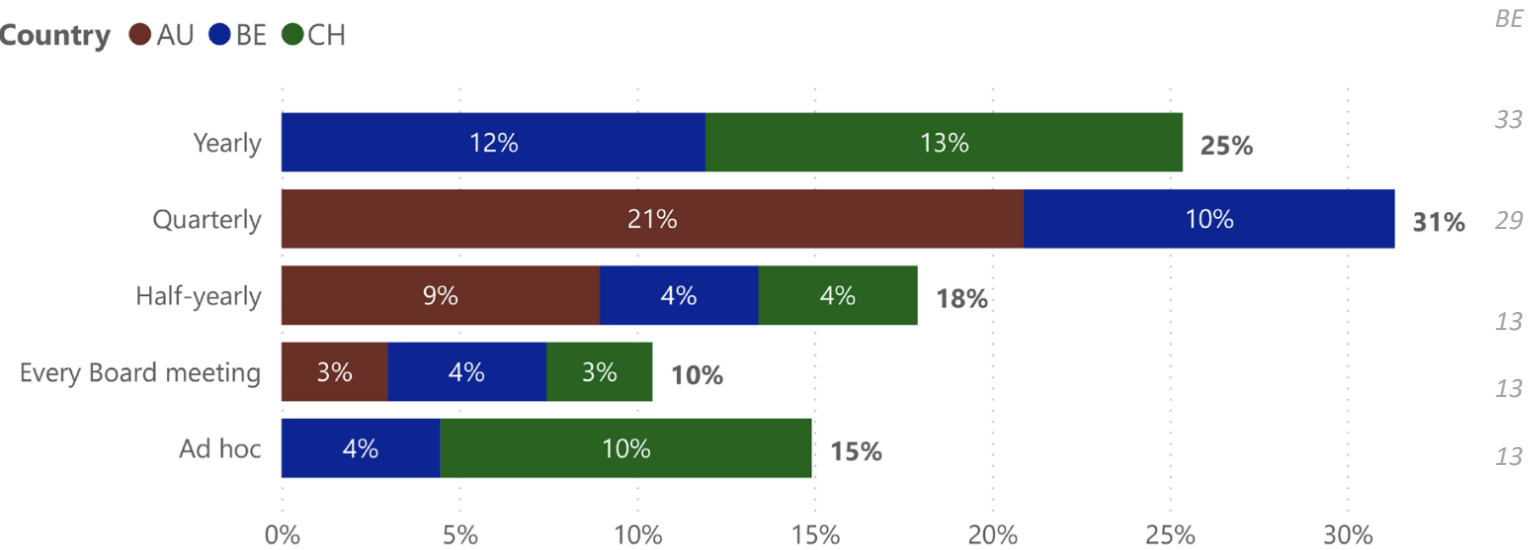


Cybersecurity Discussed at the Full Board



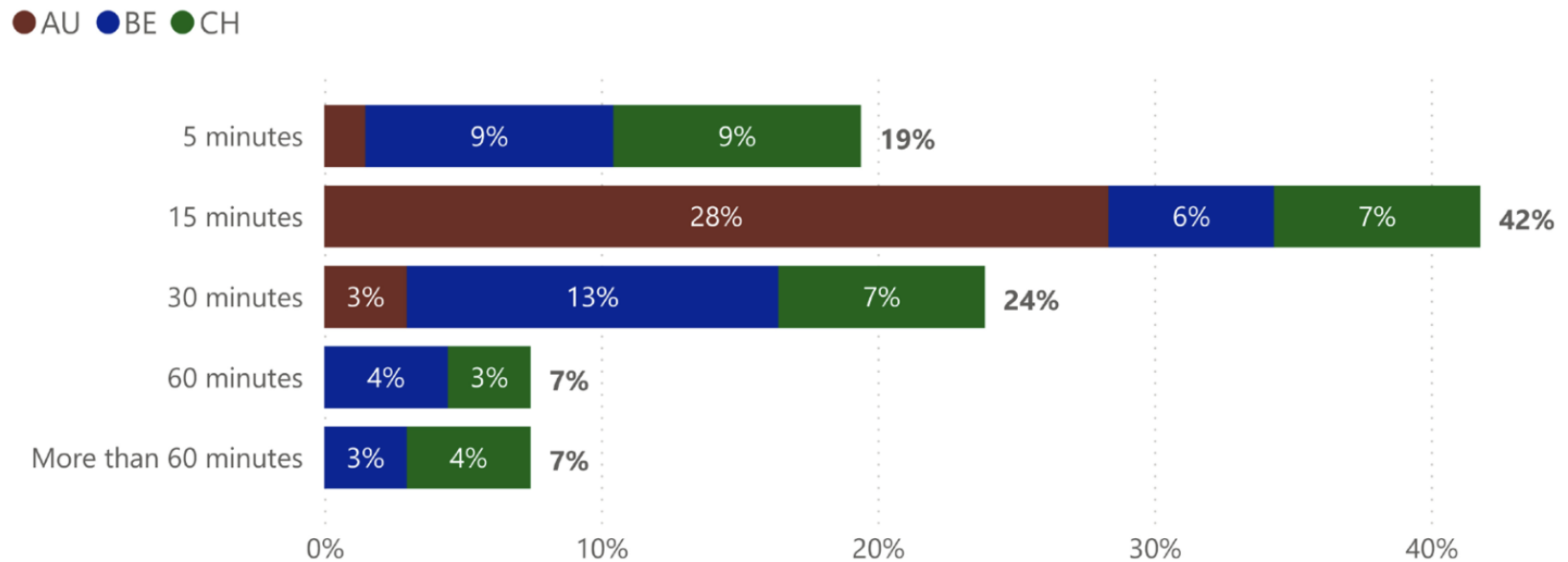
... oder relativ selten...

Frequency of Cybersecurity
Discussions at Board-level



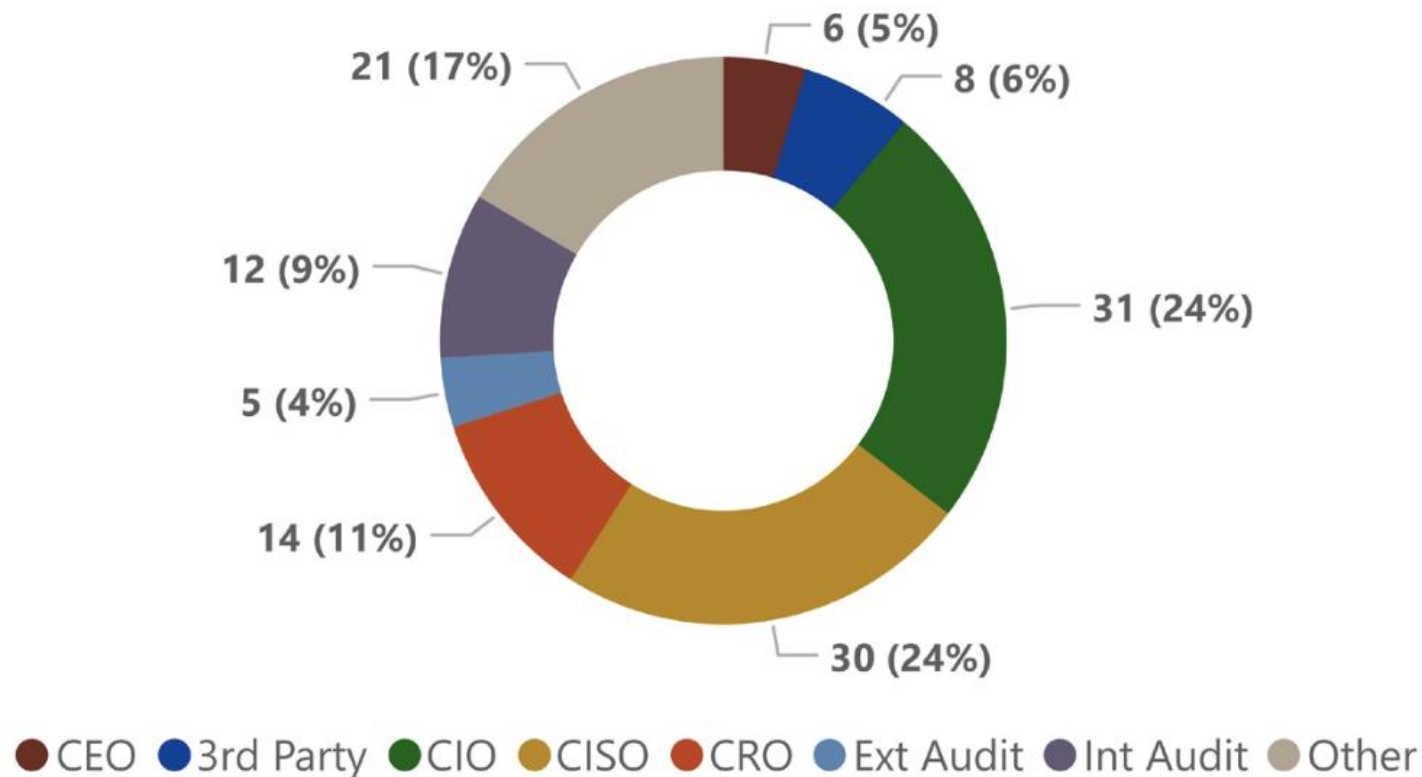
... oder in relative kurzen Traktanden

Usual Duration of Cybersecurity Discussion at the Board-level



BE= 59% says 30min or more

Verwaltungsräte bekommen Cybersecurity Informationen von verschiedenen Quellen- aber nicht alle kennen ihren CISO

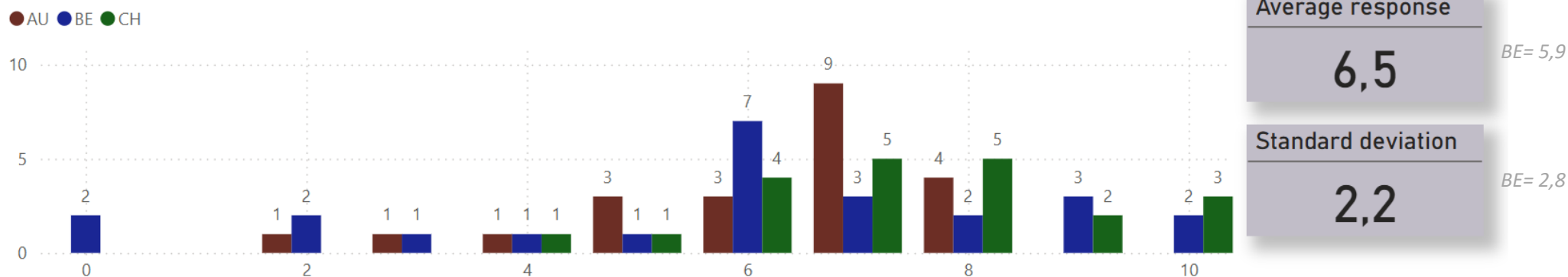


Kein Report ähnelt dem anderen

DOMAIN	TOPICS	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	31	32	33	34	35	36	37	
Context	External events		●							●	●	●						●	●				●							●								●	
	Threat landscape	●	●		●	●				●	●	●						●	●			●								●							●	●	●
Risk	Business risk	●	●	●				●						●							●													●				●	
	Critical functions/ areas																																						
	Scenarios			●				●																								●							
	Projects																												●										
	Exposures/ challenges	●	●			●							●		●			●			●		●							●	●	●	●	●		●			●
Cyber Governance	Organization and partners							●							●	●																			●				
	Frameworks/ standards		●						●		●	●	●		●		●										●	●				●		●		●			
	Budget/ Investments											●					●																						
	Insurance																										●												
	Audit and assurance		●										●			●	●		●	●							●	●	●	●		●		●	●	●		●	
Strategy	Cyber security strategy	●			●					●	●		●			●					●						●	●				●		●				●	
	Roadmap/ strategic initiatives	●	●		●	●		●	●			●		●	●	●					●	●						●		●					●			●	
	Risk appetite														●			●								●						●		●					
Status	Cyber security program	●			●							●	●		●						●	●	●						●									●	
	Maturity	●			●				●	●	●		●		●		●		●	●	●	●						●					●		●		●	●	●
	KPIs/ KRIs		●									●	●						●	●				●		●	●	●	●	●	●	●	●	●	●				
	Benchmarks											●																					●						
	Incidents	●											●	●	●			●					●		●		●		●	●		●	●	●	●		●		
	Compliance							●				●	●	●			●		●		●	●				●		●	●										
	General update		●	●							●		●	●	●	●	●		●	●	●	●		●				●	●	●			●	●	●	●		●	●
Outlook	New risks/ exposures									●					●																								
	Activities and next steps		●	●				●	●		●		●				●	●		●	●		●						●	●			●	●		●		●	●

Nur 31% der Verwaltungsräte glauben die richtigen Informationen zu haben, um das Risiko einschätzen zu können

I Have the Appropriate Information to Assess Companies' Cyber Risk so I Can Take Informed Decisions



Die Kluft
überbrücken:
Cybersecurity
Board
Reporting
Framework



Mehrere Faktoren beeinflussen das Cybersecurity Board Reporting von Organisationen...



...Und Kriterien für effektives Reporting müssen beachtet werden



Ein strukturiertes Cybersecurity Board Reporting Framework soll den Händedruck zwischen VR und Management stärken

Cybersecurity Board Reporting Framework

Factors Influencing Cybersecurity Board Reporting

Board Governance

Where?

How Often?

How long?

Who?

What?

Criteria for Effective Board Reporting

Cybersecurity Board Reporting Content

Context

Risk

Cyber Governance

Strategy

Status

Outlook

Types of Cybersecurity Board Reports



Strategy Update



Status Update



KPI Report



Ad Hoc



Deep Dive

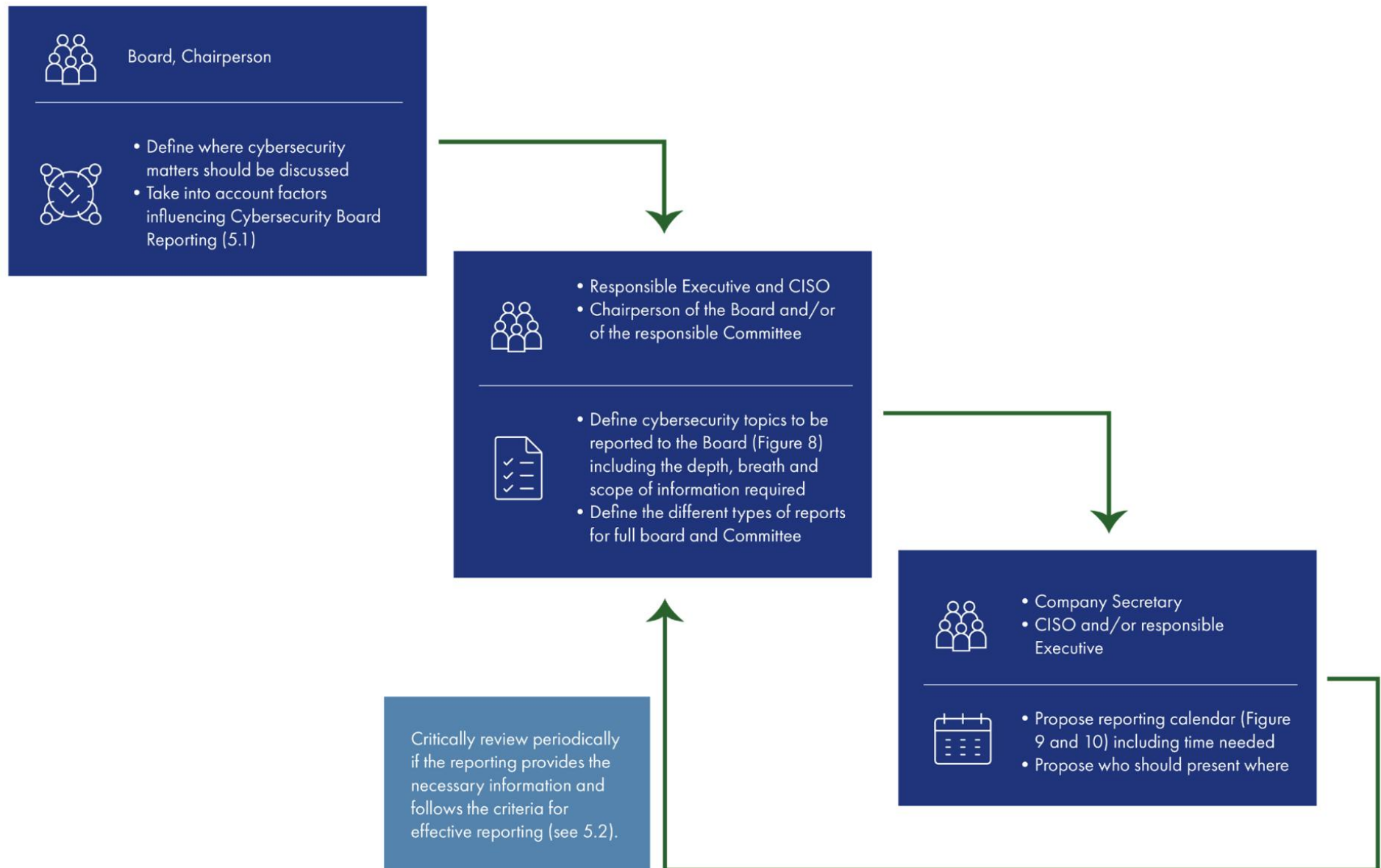
Board Calendar



Food For Thought

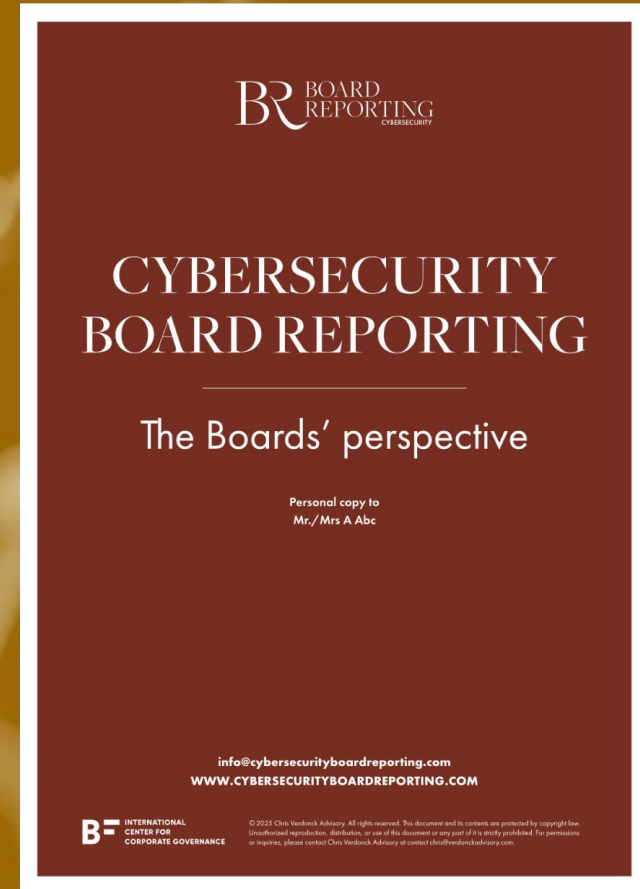


Wann haben Sie das letzte mal Ihren Cybersecurity Board Report inhaltlich überarbeitet und ihre Interaktionen mit dem Management überprüft?



- Woher wissen Sie, ob Ihr Report gut (oder gut genug) ist?
- Welche Governance Struktur passt zu Ihrem Unternehmen?
- Welche Rolle spielt Regulierung für Ihre Cybersecurity VR-Governance und den Inhalt des Reports?
- Sollte Cybersecurity als Expertise auf der VR-Matrix erscheinen?
- Sollte der CISO eine Ansprechperson im VR haben?
- Wieviel Cybersecurity Training braucht der VR?
- Wie kann man die Diskussion um Cybersecurity verbessern?

MORE QUESTIONS?



www.cybersecurityboardreporting.com

Discount code for participants: CyberZurich25