

A photograph of three people in a factory setting. A woman with long brown hair in a ponytail, wearing a dark blue shirt and blue overalls, is leaning over a table. A man with short dark hair, wearing a dark blue shirt, is also leaning over the table, looking at a large blueprint. A woman with short blonde hair, wearing a dark blue shirt, is leaning over the table, looking at the blueprint. The background shows industrial machinery and large windows.




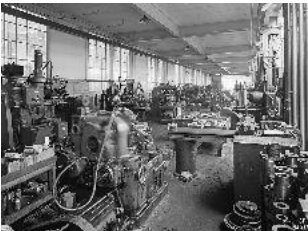
Bad Ragaz, 26 November 2022

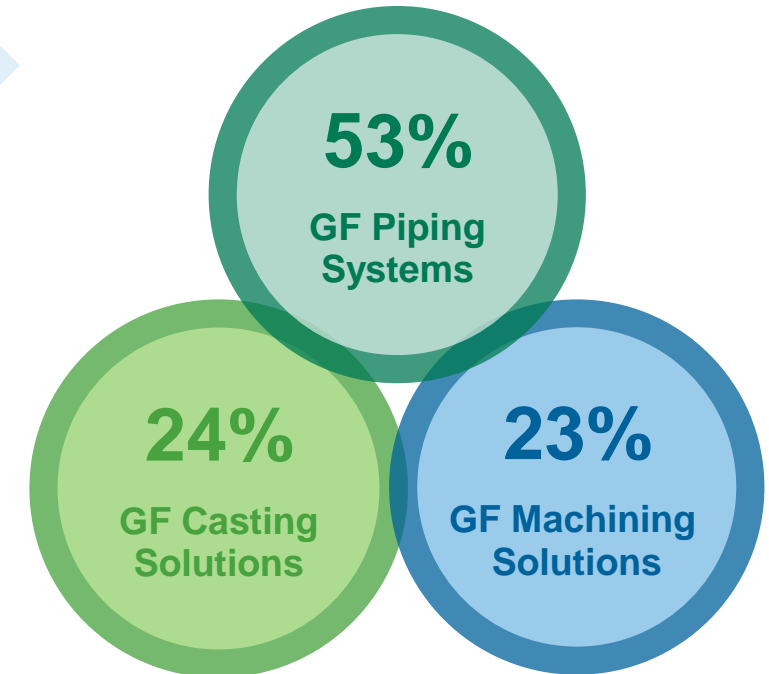
26. Bad Ragazer Verwaltungsrats-Tage

Andreas Müller, CEO



Technology and market leading positions since more than 100 years

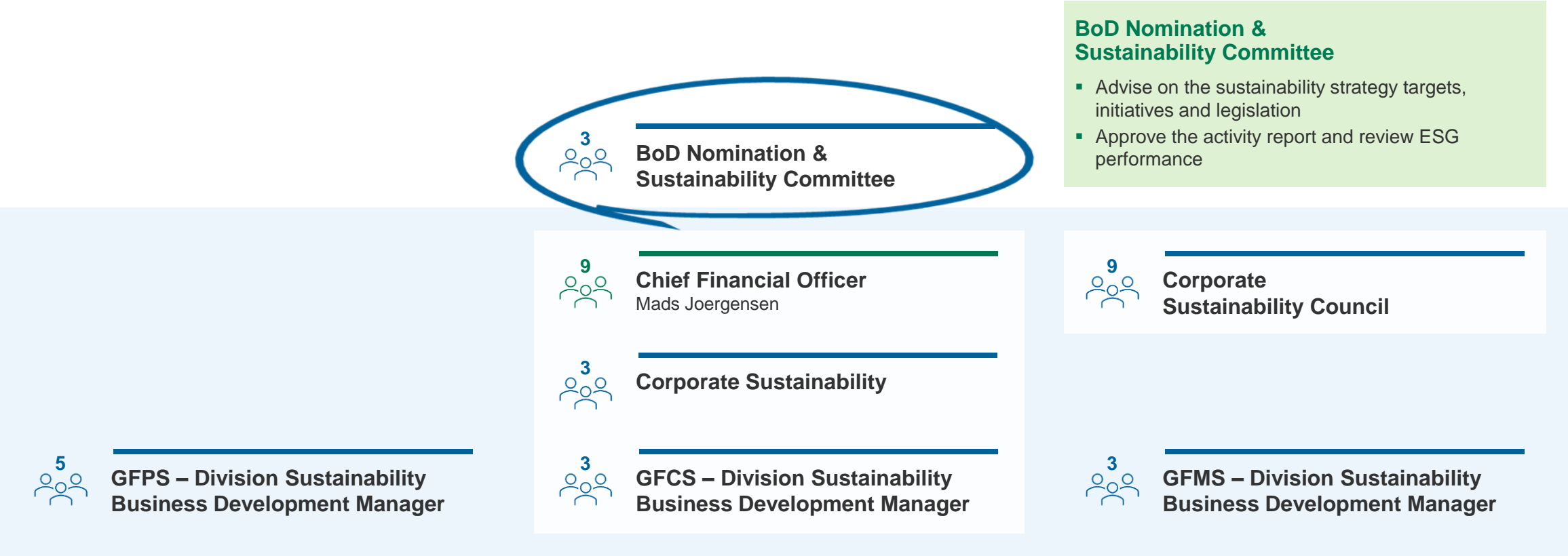
GF Corporate	GF Piping Systems	GF Casting Solutions	GF Machining Solutions
<p>1802 GF founded in Schaffhausen</p> 	<p>1864 First piping systems product</p> 	<p>1897 First automotive part</p> 	<p>1921 First machinery</p> 
<p>Johann Conrad Fischer</p>	<p>Malleable iron fitting</p>	<p>As of 1900 GF develops wheels made of cast steel for trucks and cars</p>	<p>GF acquires the Machine Factory Rauschenbach for agricultural machinery</p>



- Sales CHF 3'722 million, EBIT CHF 278 million and 15'111 employees in 2021
- Present in 41 countries with 83 production sites, 115 sales sites and 11 R&D centers



Governance on ESG – Board's responsibility





It all starts with the right vision....

GF is a sustainability
and innovation leader
providing superior
customer value





...supported by our Strategy 2025 with a focus on culture ...

CHF 4.4 – 5.0 bn

Sales
including acquisitions

9 – 11%

Return on sales (ROS)

20 – 22%

Return on invested
capital (ROIC)

Drive profitable growth

through intelligent and
sustainable solutions



Increase robustness

through resilient portfolio and
operational excellence



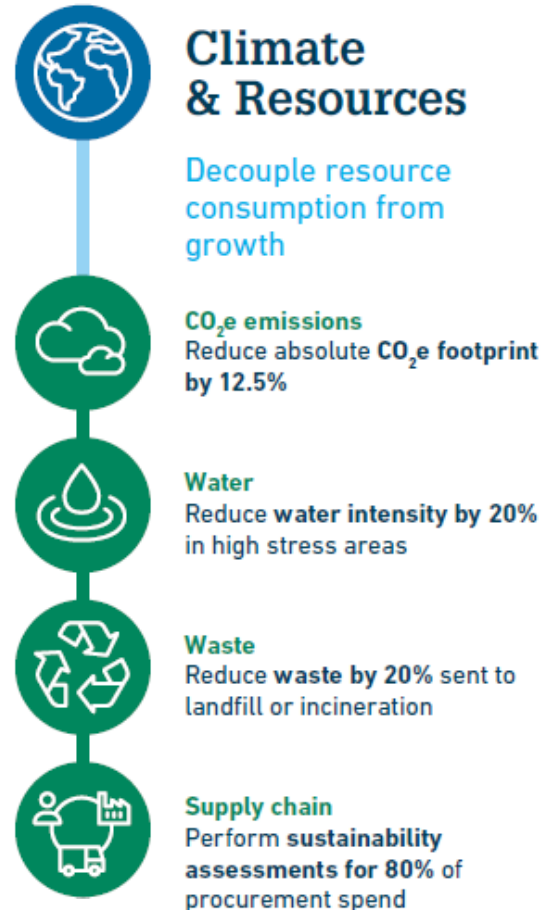
Evolve culture

towards more performance
and learning





... embedded in a comprehensive sustainability framework...



100%
of new products
with sustainability contribution



...and appreciation of our stakeholders

MSCI ESG
RESEARCH LLC
MSCI

AA

SUSTAINALYTICS

79 out
of 512
(15th percentile)

ISS ESG

C+

Rating agencies include social aspects and recognize GF with high scores



Change agent supporting the culture movement

Employees care about sustainability and they are proud to work for GF



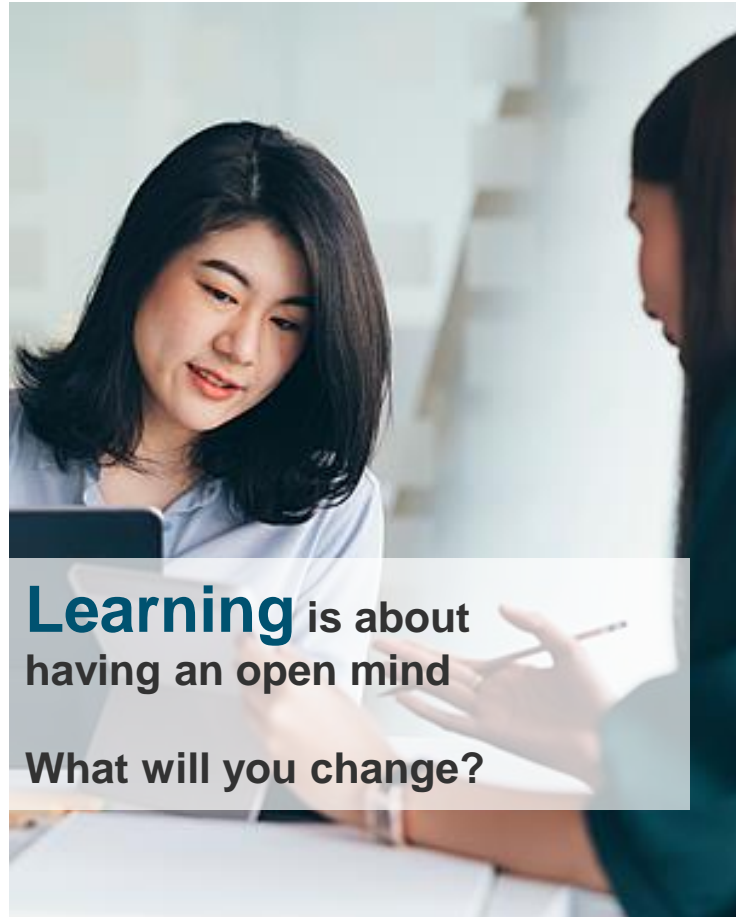
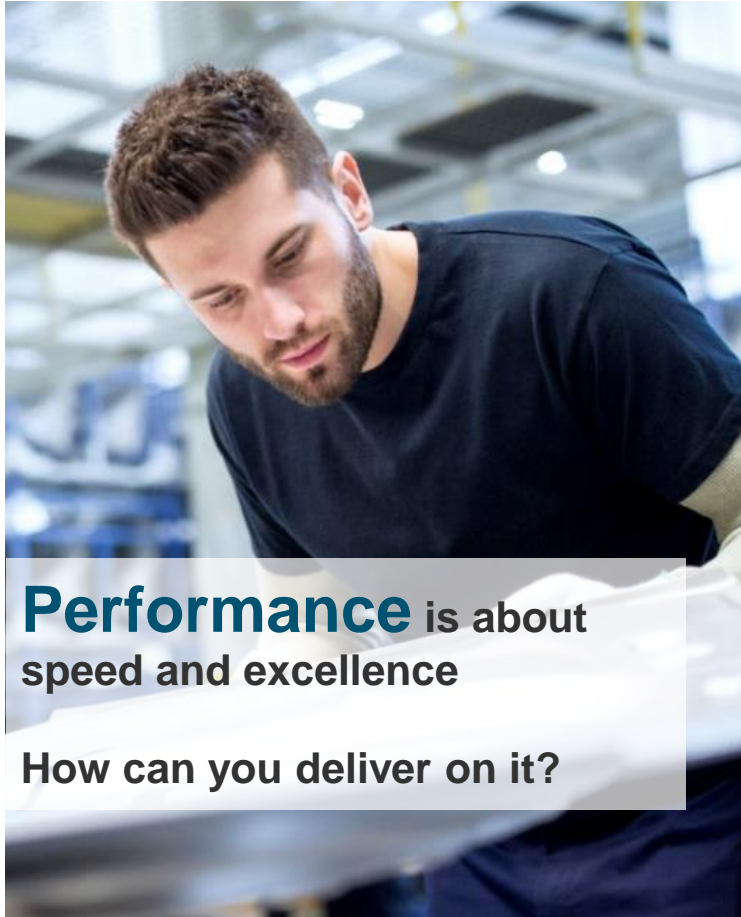
Volvo Quality Award

Customers have given GF positive recognition in the progress made

Evolve culture



Our values unleash the potential of our people





... in a safe environment....



- Safety training and awareness
- Compensation is linked to safety KPIs
- Safety moment with shop floor managers



- Global roll-out of "Be aware – be safe campaign/ Zero risk campaign"
- Stop working directive in place in each division



- Immediate feedback if safe behaviour is observed
- Team celebration for great safety achievements



... based on a diverse & inclusive workforce

Our global Diversity and Inclusion policy:



01

Our policy formalises our fundamental belief that all employees should have the possibility to realise their potential, regardless of their different individual backgrounds and traits



02

Our policy is part of our Corporate governance and applies to all employees at GF



03

Diversity steps are also integrated into the talent review and succession planning process*, recruitment practices and leadership training

*25% of newly appointed managers are female





Responsible corporate citizenship since more than 20/200 years

Clean Water

Better access to safe drinking water – GF has improved the lives of more than 360'000 people



Water distribution system | Kibakwe, Tanzania



Storing Water | Cabo Delgado, Mozambique

Water Mission

GF Piping Systems USA organized its 8th Walk4Water and supports water related projects of Water Mission



Walk4Water | Switzerland



Walk4Water | Indonesia



GF's strong focus on ESG supports our employer attractiveness

A special sponsorship

Andri Ragettli:

"I want to promote a healthy lifestyle and therefore my number one source of liquid is water. [...]"

This is why the swiss-based GF is the perfect match for me:

I love water, we all need it and they provide it."



Andri Ragettli



Product Portfolio with social benefit



Water scarcity and climate change are today's challenges



29% rise in number of droughts - UNCCD Drought in Numbers 2022
24 million people displaced to climate change - IDMC & NRC joint report

1 in 3 have no access to safe drinking water - WHO/UNICEF report on drinking water, sanitation & hygiene
1 million species at risk of extinction - UN global assessment report on biodiversity and ecosystem services



USD 39 billion is lost in utility revenues globally – a huge challenge for the biggest water utilities in the world



Irish Water

Cork

5 million customers

49%

NRW rate



SABESP

Sao Paolo

27 million customers

28%

NRW rate



Thames Water

London

16 million customers

22%

NRW rate



Nairobi Water

Nairobi

3 million customers

37%

NRW rate



Acea Ato2

Rome

4 million customers

46%

NRW rate



Houston PW

Houston

27 million customers

28%

NRW rate



Sai Gon Water

Ho Chi Min

7 million customers

33%

NRW rate



Antalya Waters

Antalya

2 million customers

41%

NRW rate



**Shanghai
Municipal**

Shanghai

23 million customers

19%

NRW rate

NRW= non revenue water



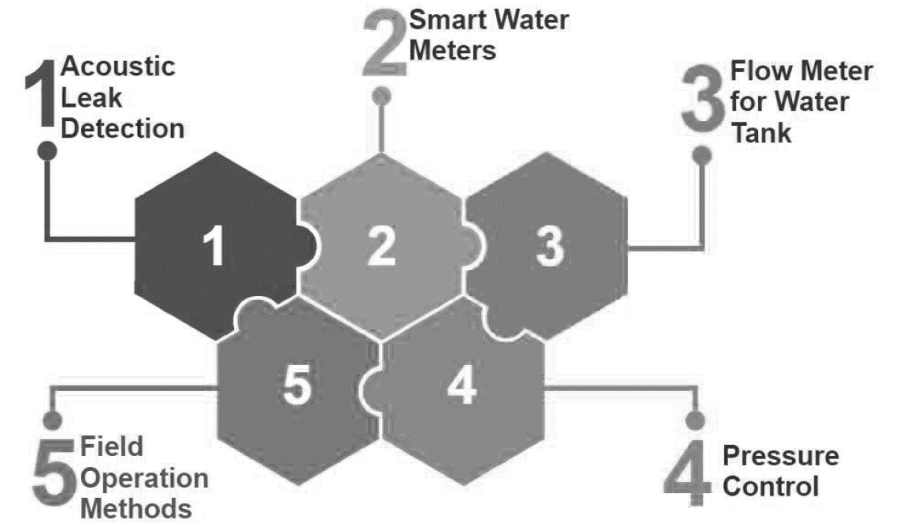
Teaming-up to overhaul water supply on a small Australian island

Poor water supply on Mer Island
(500 indigenous inhabitants)

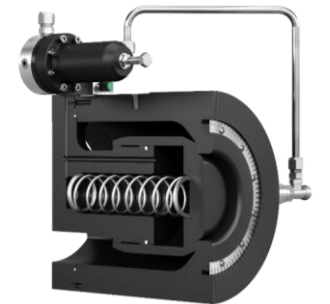
- 5l – 6l water loss per second
- Cost of 20 AUD per liter



Torres Strait Islands



- Leak rates as of today are down to 0.5-0.7 l/s
- Water storage improved



NeoFlow valve



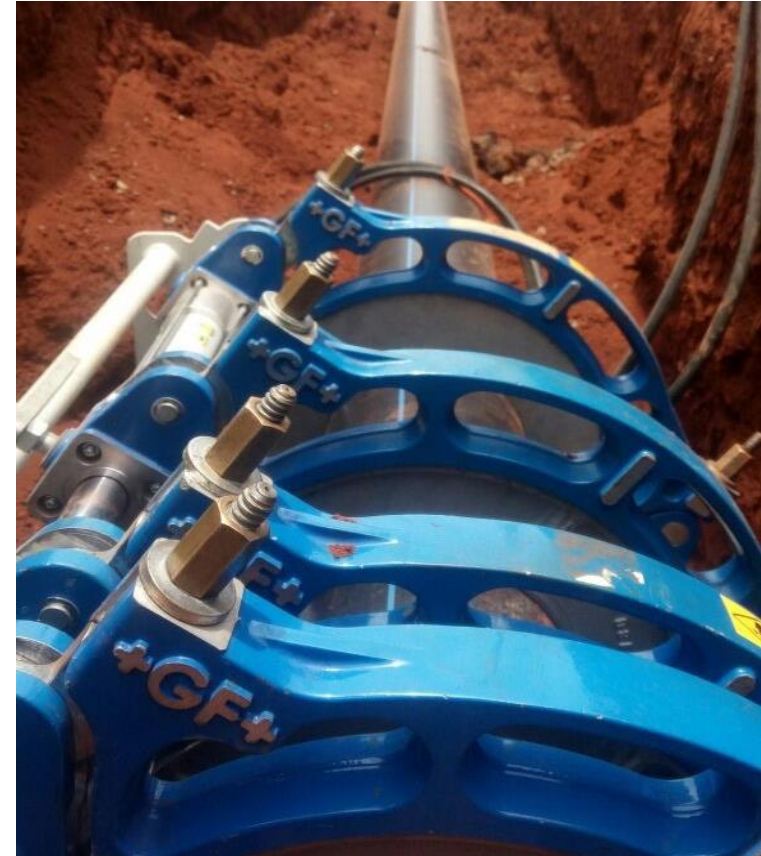
Saving billions of liters yearly through leakage free piping systems

Water loss improvement program in Brazil

- Cooperation with Brazilian water management company "Sabesp"
- Its current loss water losses come to 35% of its water distribution due to pipe leakages

GFPS provides **leakage free** piping systems

Expected water savings:
7'400 liters per second
> **75 billion liters**
per year



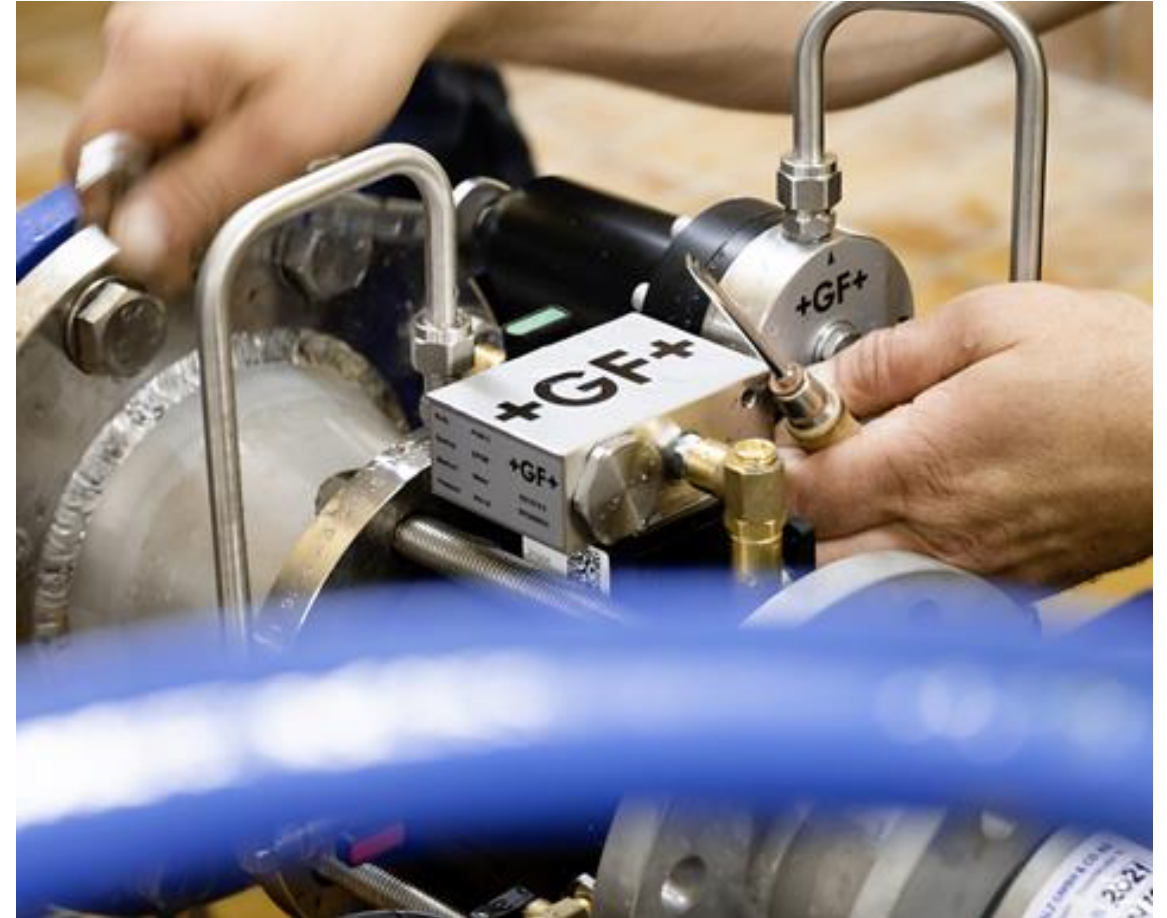
New piping networks in the São Paulo region



GF NeoFlow helps utility companies fight water loss from pipe leaks



- **Big Italian Utility:** 300 municipalities, 2.8 million people served, 23'000 km of pipe network
- **37% non revenue water** rate in Italy
- **63% less pipe bursts achieved** in one year with pressure management from GF NeoFlow PRV



Our purpose

**Becoming better
every day – since 1802**





Thank you



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GF is addressing the ESG needs to align with our strategy and our Customer needs...



Environment

- Climate & Energy
- Water Footprint
- Natural resources & materials
- Sustainable products & services



Social

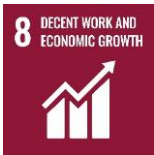
- Health & Safety
- Diversity & Inclusion
- Fair & Attractive employer
- Corporate Citizenship
- Human Rights



Governance

- Board involvement
- Business Ethics & Compliance
- Responsible supply chain


With the progress in **ESG**, GF continues to support the UN Sustainability Goals (SDG) it has chosen to support

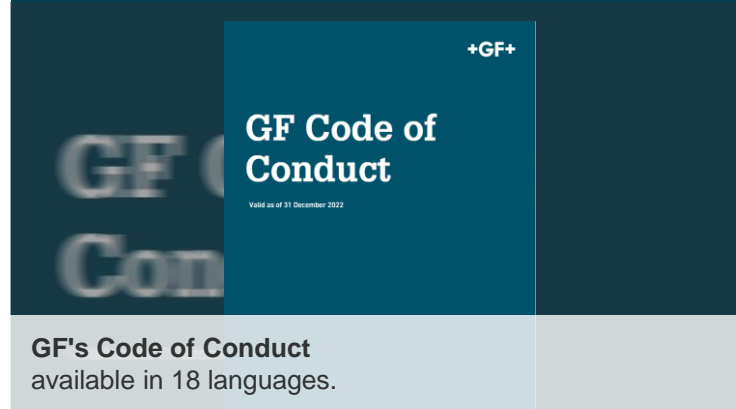


ESG policies underpin GF's culture and Governance




- Applies to all GF suppliers and their suppliers
- Builds the base for sustainable collaboration with suppliers

 Publicly available on [GF's website](#)



- Is binding for all GF employees worldwide
- Ensures high standards for ethical conduct and integrity

 Publicly available on [GF's website](#)



- Commitments to integrate social and environmental topics in GF's daily activities and along the value chain

 Publicly available on [GF's website](#)



Non-destructive testing (NDT) – responsible water supply

Sea Water Air Conditioning system (SWAC) in Tahiti

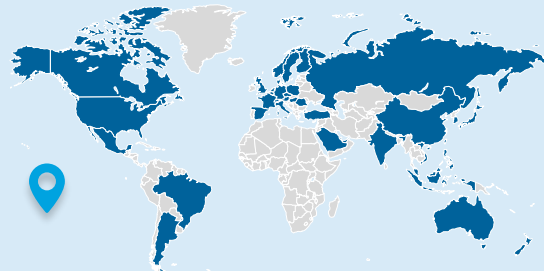
- Pumps 5°C water from sea onto island to cool hospital
- Almost four-kilometer long flexible plastic pipe
- Build and immersed 900 meters below sea level



A pipe measuring nearly 4 kilometers in length cools the capital's new hospital using seawater.

GFPS ensured **quality of welds** to hold central pipe together

- **First use** of ultrasonic **non-destructive testing (NDT)**
- Check of more than 400 welds possible



Inspectors in Tahiti use scanners to check the weld beads on pipes: